

PUNJAB PUBLIC SERVICE COMMISSION
COMBINED COMPETITIVE EXAMINATION FOR
RECRUITMENT TO THE POSTS OF
PROVINCIAL MANAGEMENT SERVICE -2019

SUBJECT: PUBLIC ADMINISTRATION (PAPER-I)

TIME ALLOWED: THREE HOURS

MAXIMUM MARKS: 100

NOTE: **Attempt FIVE Questions in All. Attempt in Urdu or English.**

- Q. No. 1:** Do you think "Administrative Corruption" is a serious problem faced by Pakistan today? If you find a disparity, what might account for it? Explain how control can be executed through internal and external mechanism? **(20 Marks)**
- Q. No. 2:** Is "Political Neutrality" the answer of all ills in Pakistan's bureaucracy? Discuss the concept under "Politics Administration Dichotomy" given by Woodrow. **(20 Marks)**
- Q. No. 3:** Financial management is an important part of government activities. Discuss some of the concerns a budget planner deal with Capital budgeting, Debt management and Risk management. **(20 Marks)**
- Q. No. 4:** Decision Making is a vital concept of organizational theory. Write a note on the following decision-making models:
- a) Incremental Model
 - b) Adjudicatory Model
 - c) Mixed-Scanning Model
- (6 + 7 + 7=20 Marks)**
- Q. No. 5:** Define Public Administration and its importance in society, Critically evaluate the core values of Public Administration i.e. Rule of Law, Merit, Transparency, Efficiency, Equity and Responsiveness in terms of their implementation in public sector organizations by drawing examples. **(20 Marks)**
- Q. No. 6:** Define the term 'Good Governance' and its salient features. To what extent do you think the existing bureaucratic structure of Pakistani public organizations facilitate or impede the practice of the concept in public organizations? **(20 Marks)**
- Q. No. 7:** What is meant by 'Planning'? Define importance, scope and process of Planning in public sector organizations with special focus on the role of Planning Machinery. Identify major issues and challenges in this regard. **(20 Marks)**
- Q. No. 8:** Discuss importance of inter-governmental relations for effective governance. Critically evaluate the role of provincial governments with regard to 18th Constitutional amendment and its implementation in Pakistan. **(20 Marks)**
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TIME ALLOWED: THREE HOURS

MAXIMUM MARKS: 100

NOTE: **Attempt FIVE Questions in All. Attempt in Urdu or English.**

- Q. No. 1:** With the changing role of state increase in the creation of autonomous agencies post 1980s was a worldwide phenomenon which also became popular in Pakistan due to external and internal demands. Discuss the process of Agencification in Pakistan by specifically elaborating the contextual factors involved.
(20 Marks)
- Q. No. 2:** Compare and contrast the three-local government (1959, 1979, 2001) systems in Pakistan by elaborating their structures, responsibilities and financing.
(20 Marks)
- Q. No. 3:** Comment on the impact of colonial legacy on Pakistan's civil service by discussing the similarities between colonial policies, structures and post-independence policies, structures.
(20 Marks)
- Q. No. 4:** Analyze the reasons behind Pakistan's dismal performance regarding Millennium Development Goals and also discuss in detail the initiatives being taken for achieving Sustainable Development Goals.
(20 Marks)
- Q. No. 5:** Public administrators deal with problems of efficiency versus responsiveness on a day-to-day basis. Explain what this means and why it occurs. What are the tradeoffs between the two? What are some examples of these problems with reference to Pakistan?
(20 Marks)
- Q. No. 6:** Consider the role and activities of a top-level administrator in the politics of agenda setting in the federal government. What are these activities and roles likely to be? What should the top administrator's roles and actions be? How is that different in federal, provincial and local government structures in Pakistan? Give examples.
(20 Marks)
- Q. No. 7:** The impact of globalization on public administration structures and functioning should not be underestimated. What is meant by the term 'globalization' and how does this trend affect public administrators at various levels? Why should administrators pay attention to the global context of their work? Explain with reference to Pakistan
(20 Marks)
- Q. No. 8:** Eighteenth (18th) Constitutional Amendment (2010) to the constitution of Pakistan introduced reforms that provided the provinces with significant legislative, fiscal and administrative autonomy, but the implementation and institutionalization of these reforms face significant challenges in our country that has a legacy of a dominant federal government. State your views with examples. (20 Marks)