



**FEDERAL PUBLIC SERVICE COMMISSION**  
**COMPETITIVE EXAMINATION-2023 FOR RECRUITMENT TO**  
**POSTS IN BS-17 UNDER THE FEDERAL GOVERNMENT**  
**PUBLIC ADMINISTRATION**

Roll Number

<b>TIME ALLOWED: THREE HOURS</b>	<b>PART-I (MCQS)</b>	<b>MAXIMUM MARKS = 20</b>
<b>PART-I(MCQS): MAXIMUM 30 MINUTES</b>	<b>PART-II</b>	<b>MAXIMUM MARKS = 80</b>
<b>NOTE: (i) Part-II is to be attempted on the separate Answer Book.</b> <b>(ii) Attempt ONLY FOUR questions from PART-II. ALL questions carry EQUAL marks.</b> <b>(iii) All the parts (if any) of each Question must be attempted at one place instead of at different places.</b> <b>(iv) Write Q. No. in the Answer Book in accordance with Q. No. in the Q.Paper.</b> <b>(v) No Page/Space be left blank between the answers. All the blank pages of Answer Book must be crossed.</b> <b>(vi) Extra attempt of any question or any part of the question will not be considered.</b>		

**PART-II**

- Q. No. 2.** What are the different ways in which policies and programs can be evaluated? Discuss the approaches and explain the distinctions in these approaches. **(20)**
- Q. No. 3.** A great deal of political debate in the last two decades has focused on strategies for controlling the federal budget deficit. Why is this an important issue for the government and what strategies have been employed by governments to manage the deficit? Give examples. **(20)**
- Q. No. 4.** Contemporary perspectives on leadership suggest that leadership is not just the responsibility of those in positions of authority but can and should be exercised throughout the organization. Write an essay defending this suggestion. Can individuals that are normally considered “followers” exercise leadership? Explain. **(20)**
- Q. No. 5.** Public officials at all levels have established processes to encourage more substantive forms of citizen engagement. What is citizen engagement? Give examples of these efforts, and what is the potential, in your opinion, for these efforts to create truly meaningful engagement? **(20)**
- Q. No. 6.** It has been widely argued that the impact of globalization on public administration should not be underestimated. What is meant by the term ‘globalization’? How does this trend affect public administrators at various levels and why should administrators pay attention to the global context of their work? Explain. **(20)**
- Q. No. 7.** New Public Management has been hailed as the dominant paradigm for public service in the last two decades. In your opinion, how viable is NPM for developing countries taking into account the distinct and complex environment of public sector organizations in such countries? **(20)**
- Q. No. 8.** (a) Planning is an important part of the policy process. Describe the various types of planning and discuss the objectives of each type. **(10)**
- (b) Implementation is the action phase in which plans and policies are put into operation. Discuss the techniques that can be utilized in the beginning stages of the implementation process. **(10)** **(20)**

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